



Agenda

TO: HealthWest Board Members

FROM: Janet Thomas, Chair, via Julia Rupp, Executive Director

**SUBJECT: Full Board Meeting
January 26, 2018
8:00 AM – Mental Health Center, Board Room B**

- 1) Call to Order
- 2) Approval of Minutes of December 22, 2017 (Previously Forwarded) Action
- 3) Committee Reports
 - A) Program/Personnel Committee (Attachment #1) Action
 - B) Recipient Rights Advisory Committee (Attachment #2) Action
 - C) Finance Committee (Attachment #3) Action
- 4) Items for Consideration
 - A) Authorization to Sign a Contract with Speaking Down Barriers (Attachment #4) Action
 - B) Authorization to Sign a Contract with Grow for Social Change, LLC (Attachment #5) Action
 - C) Authorization to Lease One Ford Escape SEL 4WD (Attachment #6) Action

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- D) Authorization to Support the LRE's Request for Proposal to Hire Managed Care Organization (Attachment #7) Action
 - E) Approval of Direct Care Wage Increase (Attachment #8) Action
 - 5) Old Business
 - 6) New Business
 - 7) Communication
 -) Directors Report (To be distributed) Information
 - 8) Audience Participation
 - 9) Adjournment Action
- /jv²
- c: County Administration

HEALTHWEST
FULL BOARD MEETING MINUTES
January 26, 2018
8 a.m.
Mental Health Center

CALL TO ORDER

The regular meeting of the Full Board was called to order by Chair Thomas at 8:00 a.m.

ROLL CALL

Members Present: Bonnie Gonzalez, Janet Thomas, Cheryl Natte, Dr. Remington Sprague, John Schrier, John Snider

Members Excused: Jeff Fortenbacher, Charles Nash, Marv Engle

Others Present: Gina Schaner, Dave McElfish, Lauren Meldrum, Cyndi Blair, Judy Cohen, Brandy Carlson, Amber Berndt, Joy VanderVen, Marcia VanderBerg, Susan Plotts

Guests: Jacquie Johnson, Stacie Coleman

MINUTES

It was moved by Ms. Gonzalez, seconded by Mr. Snider, to approve the minutes of the December 22, 2017, meeting as written.

MOTION CARRIED.

COMMITTEE REPORTS

Program/Personnel Committee via Cheryl Natte

HWB-036 – It was moved by Ms. Natte, seconded by Mr. Snider, to approve the position changes as outlined on the submitted Position Changes for FY 2018 County Budget.

MOTION CARRIED.

Recipient Rights Advisory Committee via John Schrier

HWB-037 – It was moved by Mr. Schrier, seconded by Ms. Gonzalez, to accept the Recipient Rights report for the month of December 2017.

MOTION CARRIED.

Finance Committee via John Snider

HWB-038 - It was moved by Mr. Snider, seconded by Dr. Sprague, to approve expenditures for the month ending December 31, 2017, in the total amount of \$6,248,144.56.

MOTION CARRIED.

HWB-039 – It was moved by Mr. Snider, seconded by Dr. Sprague, to award the Dental Operatory Construction bid, IFB 18-2278, to Clifford Buck Construction, Inc. in the amount of \$472,499 with \$243,999 of the cost covered by HealthWest’s Equipment Revolving Fund reserves (6660-0000-349.222), with the remaining balance (\$228,500) to be paid by a loan from the general Equipment Revolving fund (6660) and the total cost to be paid back to the respective funds over 25 years.

MOTION CARRIED.

HWB-040 – It was moved by Mr. Snider, seconded by Mr. Schrier, to authorize the HealthWest Executive Director to sign the FY2018 contract between HealthWest and the Lakeshore Regional Entity effective October 1, 2018, through September 30, 2018, to provide the following services: Medicaid Managed Specialty Supports and Services, Concurrent 1915 (b)(c) Waiver Program(s), The Healthy Michigan Program, Flint 1115 Demonstration Waiver, and Substance Use Disorder Community Grant Programs.

MOTION CARRIED.

ITEMS FOR CONSIDERATION

Authorization to Sign a Contract with Speaking Down Barriers

HWB-042 - It was moved by Ms. Gonzalez, seconded by Dr. Sprague, to authorize the HealthWest Executive Director to sign a contract for Diversity and Inclusion consultation with Speaking Down Barriers, effective March 11, 2018, through March 16, 2018, for a total cost of \$9,600.00 to be funded by the System of Care grant and partially funded by community sponsorships from various agencies.

MOTION CARRIED.

Authorization to Sign a Contract with Grow for Social Change, LLC

HWB-042 - It was moved by Dr. Sprague, seconded by Mr. Snider, to authorize the HealthWest Executive Director to sign the proposed contract for System of Care Strategic Planning consultation with Grow For Social Change, LLC, effective January 24, 2018 through September 30 2018, with a projected expenditure of \$3,000.00 to be funded by the System of Care grant.

MOTION CARRIED.

Authorization to Lease One Ford Escape SEL 4WD

HWB-042 - It was moved by Mr. Snider, seconded by Mr. Schrier, to authorize the lease of one (1) Ford Escape SEL 4WD from the Ford Motor Corporation as part of the state vehicle procurement for a four year lease, at a total financed amount of \$27,410.00.

MOTION CARRIED.

Authorization to Support the LRE’s Request for Proposal to Hire Managed Care Organization

HWB-042 - It was moved by Mr. Snider, seconded by Ms. Gonzalez, to support the Lakeshore Regional Entity (LRE) Board’s plan to proceed with issuing a Request for Proposal to hire a Managed Care Organization as stated in the motion passed by the LRE Board on January 18, 2018.

MOTION CARRIED.

January 26, 2018

Approval of Direct Care Wage Increase

HWB-042 - It was moved by Dr. Sprague, seconded by Ms. Gonzalez, to authorize the rate requests from providers for the Direct Care Wage increase effective October 1, 2017.

MOTION CARRIED.

OLD BUSINESS

There was no old business.

NEW BUSINESS

There was no new business.

COMMUNICATION

Director's Report

There were no Director's comments.

AUDIENCE PARTICIPATION

Amber Berndt was introduced and welcomed as the Executive Assistant to the HealthWest board.

ADJOURNMENT

There being no further business to come before the board, the meeting adjourned at 8:14 a.m.

Respectfully,

Bonnie Gonzalez
Board Secretary

/jv²

PRELIMINARY MINUTES
To be approved at the Full Board Meeting of February 23, 2018

HEALTHWEST

PROGRAM/PERSONNEL COMMITTEE REPORT TO THE BOARD

Via Cheryl Natte, Committee Chair

1. The Program/Personnel Committee met on Friday, January 12, 2018.
- * 2. It was recommended, and I move, to approve the position changes as outlined on the submitted Position Changes for FY2018 County Budget.

/jv²

HEALTHWEST

**RECIPIENT RIGHTS ADVISORY COMMITTEE
REPORT TO THE BOARD**

via John Schrier, Committee Chairperson

1. The Recipient Rights Advisory Committee met on January 12, 2018.
- * 2. It was recommended, and I move, to accept the Recipient Rights report for the month of December 2017.

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HEALTHWEST**FINANCE COMMITTEE REPORT TO THE BOARD****via John Snider, Chairperson**

1. The Finance Committee met on January 19, 2018.
- * 2. It was recommended, and I move, to approve expenditures for the month ending December 31, 2017, in the total amount of \$6,248,144.56.
- * 3. It was recommended, and I move, to award the Dental Operatory Construction bid, IFB 18-2278, to Clifford Buck Construction, Inc. in the amount of \$472,499 with \$243,999 of the cost covered by HealthWest's Equipment Revolving Fund reserves (6660-0000-349.222), with the remaining balance (\$228,500) to be paid by a loan from the general Equipment Revolving fund (6660) and the total cost to be paid back to the respective funds over 25 years.
- * 4. It was recommended, and I move, to authorize the HealthWest Executive Director to sign the FY2018 contract between HealthWest and the Lakeshore Regional Entity effective October 1, 2017, through September 30, 2018, to provide the following services: Medicaid Managed Specialty Supports and Services, Concurrent 1915 (b)(c) Waiver Program(s), The Healthy Michigan Program, Flint 1115 Demonstration Waiver, and Substance Use Disorder Community Grant Programs.

/jv²

REQUEST FOR HEALTHWEST BOARD CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED X	NON BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Administration	REQUEST DATE January 26, 2018	REQUESTOR SIGNATURE Julia Rupp, Executive Director	
<u>SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)</u>			
<p>HealthWest Board approval is requested to contract with Speaking Down Barriers (P.O. Box 7133, Spartanburg, SC, 29304) for Diversity and Inclusion Consultation at a cost of \$9,600.00.</p> <p>This contract will cover consultation, travel, lodging, and meal fees for the Community Gathering Initiative process being initiated based on the Speaking Down Barriers model in Spartanburg, South Carolina. Speaking Down Barriers will do a site visit the week of March 12, 2018. This will include three (3) days of one-to-one interviews, hosting and facilitation of a community gathering event with up to 150 attendees, and a full day training for up to fifteen (15) spoken word poets and facilitators. This is partially funded by the System of Care grant and partially funded by community sponsorships from various agencies.</p>			
<u>SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)</u>			
<p>I move to authorize the HealthWest Executive Director to sign a contract for Diversity and Inclusion consultation with Speaking Down Barriers, effective March 11, 2018, through March 16, 2018, for a total cost of \$9,600.00 to be funded by the System of Care grant and partially funded by community sponsorships from various agencies.</p>			
COMMITTEE DATE	COMMITTEE APPROVAL _____ Yes _____ No _____ Other		
BOARD DATE	BOARD APPROVAL _____ Yes _____ No _____ Other		

REQUEST FOR HEALTHWEST BOARD CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED X	NON BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Administration	REQUEST DATE January 26, 2018	REQUESTOR SIGNATURE Julia Rupp, Executive Rupp	
<u>SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)</u>			
<p>HealthWest Board approval is requested to contract with Grow For Social Change, LLC, (1242 Washington Avenue, Grand Haven, MI 49417), for a System of Care Strategic Planning Consultation Contract, at a cost not to exceed \$3,000.00.</p> <p>This contract would cover consulting with the System of Care Governance Board in the areas of team building, team decision processes, roles and responsibilities, and long term planning. This contract will be funded by the System of Care grant and be effective from January 24, 2018 through September 30, 2018.</p>			
<u>SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)</u>			
<p>I move to authorize the HealthWest Executive Director to sign the proposed contract for System of Care Strategic Planning consultation with Grow For Social Change, LLC, effective January 24, 2018 through September 30 2018, with a projected expenditure of \$3,000.00 to be funded by the System of Care grant.</p>			
COMMITTEE DATE	COMMITTEE APPROVAL _____ Yes _____ No _____ Other		
BOARD DATE	BOARD APPROVAL _____ Yes _____ No _____ Other		

REQUEST FOR HEALTHWEST BOARD CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED X	NON BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Finance Department	REQUEST DATE January 26, 2018	REQUESTOR SIGNATURE Brandy Carlson, Comptroller	
<u>SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)</u>			
<p>HealthWest Board authorization is requested to lease a 2018 Ford Escape SEL 4WD from Ford Motor Corporation to replace a totaled HealthWest vehicle. The total amount financed is \$27,410.00 for a four (4) year lease.</p>			
<u>SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)</u>			
<p>I move to authorize the lease of one (1) Ford Escape SEL 4WD from the Ford Motor Corporation as part of the state vehicle procurement for a four year lease, at a total financed amount of \$27,410.00.</p>			
COMMITTEE DATE	COMMITTEE APPROVAL _____ Yes _____ No _____ Other		
BOARD DATE	BOARD APPROVAL _____ Yes _____ No _____ Other		

REQUEST FOR HEALTHWEST BOARD CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED	NON BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Administration	REQUEST DATE 1/26/18		REQUESTOR SIGNATURE Julia Rupp, Executive Director
SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)			
<p>At the January 18, 2018, Lakeshore Regional Entity (LRE) board meeting, it was approved to proceed with an expedited Request for Proposal to hire a Managed Care Organization which will:</p> <ul style="list-style-type: none"> • Be hired by the LRE Board of Directors • Operate as a single regional entity to ensure the delivery of medically necessary covered behavioral health service to eligible clients in this region • Administer a delivery system that maximizes service funds for Medicaid recipients, while efficiently delivering effective managed care functions • Meet all the requirements current and future between the LRE and the Michigan Department of Health and Human Services <p>The RFP is to be ready for review by the LRE Board at the February 15, 2018, Board meeting in 28 days with the projected response to the RFP within 60 days of issuance.</p>			
SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)			
<p>I move to support the Lakeshore Regional Entity (LRE) Board's plan to proceed with issuing a Request for Proposal to hire a Managed Care Organization as stated in the motion passed by the LRE Board on January 18, 2018.</p>			
COMMITTEE DATE	COMMITTEE APPROVAL _____ Yes _____ No _____ Other		
BOARD DATE	BOARD APPROVAL _____ Yes _____ No _____ Other		

REQUEST FOR HEALTHWEST BOARD CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED X	NON BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Network Development	REQUEST DATE January 26, 2018	REQUESTOR SIGNATURE Brandy Carlson, Comptroller	
SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)			
<p>HealthWest Board authorization is requested for HealthWest to increase rates to Direct Care Providers per State requirements retro to October 1, 2017.</p> <p>Per the "MDHHS State Fiscal Year 2018 Capitation Rate Certification" letter dated September 12, 2017, Effective October 1, 2017, MDHHS is increasing reimbursement for direct care wage (DCW) services by \$0.50 per hour based on the Section 1009 boilerplate language. Using the historical experience, we determined that a cost per hour increase of \$0.50 for DCW services would produce approximately a \$63.9 million increase to the projected capitation revenue paid by MDHHS to the PIHPs. The following services were considered DCW services for purposes of this analysis:</p> <ul style="list-style-type: none"> • H0043 – Community Living Supports in Independent living/own home • H0045 – Respite Care • H2014 – Skill-Building • H2015 – Community Living Supports (15 Minutes) • H2016 – Community Living Supports (Daily) • H2023 – Supported Employment Services • S5151 – Respite • T1005 – Respite Care • T1020 – Personal Care in Licensed Specialized Residential Setting • T2015 – Out of Home Prevocational Service • T2036 – Community Living Supports/Respite Care-Therapeutic Camping • T2037 – Community Living Supports/Respite Care-Therapeutic Camping <p>The total increased costs for the increase is \$520,000, of which the State has provided adequate funding.</p>			
SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)			
<p>I move to authorize the attached rate requests from providers for the Direct Care Wage increase effective October 1, 2017.</p>			
COMMITTEE DATE	COMMITTEE APPROVAL _____ Yes _____ No _____ Other		
BOARD DATE	BOARD APPROVAL _____ Yes _____ No _____ Other		

FY2018 DIRECT CARE WAGE INCREASE

PROVIDER	PROGRAM	SERVICE	CURRENT RATE	INCREASE	PROPOSED RATE	ANNUAL INCREASE	Notes
Alliance Home	AHHCs-Muskegon Office	H2015	1.92/2.42/4.71	0.54	2.46/2.96/5.25	698.76	
Amanda	Residential	H2016/T1020	221.90	5.17	227.07	11,333.95	
AVAL	Gretchen's	H0043	78.18 / 130.00	4.06	82.24/134.06	5,916.50	
AVAL-Pioneer Resources	CLS	H2015	1.98/2.47/4.71	0.15	2.13/2.62/4.86	6,773.09	
Bracey	Residential	H2016/T1020	55.57	3.08	58.65	1,123.11	
Comerstone I	Residential	H2016/T1020	210.00	2.26	212.26	5,765.85	currently no consumers there
Comerstone AFC, LLC	Residential	H2016/T1020	210.00	2.26	212.26	-	currently no consumers there
Comerstone II	Residential	H2016/T1020	210.00	2.39	212.39	-	currently no consumers there
Hernandez Home LLC	Residential	H2016/T1020	210.00	2.26	212.26	7,840.13	
Covenant Enabling-Safe Harbor	Mary's House	H2016/T1020	44.48	6.94	51.42	4,240.08	
Covenant Enabling-Safe Harbor	Joseph's House	H2016/T1020	55.57	6.94	62.51	4,240.08	
Crockery Creek Elder Care	Residential	H2016/T1020	129.58	2.67	132.25	7,776.00	
Day Break	CLS	H2015	4.20	0.05	4.25	4,275.72	
FAHOLO	Residential	H2016/T1020	216.27	5.58	221.85	12,224.22	
Flatrock Manor	Residential	H2016/T1020	400.00	7.15	407.15	10,439.00	
GW	Skill Building	H2014	1.90/2.08/2.31/3.50	0.04	1.94/2.12/2.35/3.54	9,817.20	
GW	Supported Employment	H2023	1.18/1.29/1.46/9.25	0.03	1.21/1.32/1.47/9.28	418.50	
GW	PreVocational	T2015	2.08	0.04	2.12	123.12	
Healthy Focus	Ascension Home Care	H2015	1.94/2.45/4.71	0.14	2.08/2.59/4.85	202.77	
Healthy Focus	Ascension Home Care	T1005	1.85/2.34/4.5	0.14	1.99/2.48/4.64	2.16	
Heritage Homes	CLS	H2015	1.92/ 2.42/ 4.71	0.16	2.08/2.58/4.87	574.25	
HGA	CLS	H2015	1.91/2.41/4.10/4.71/7.88	0.43	2.34/2.84/4.53/5.14/8.31	13,070.16	
HGA	Lilac	H2016/T1020	185.70	5.42	191.12	9,884.16	
HGA	Shaffer	H2016/T1020	156.79	4.46	161.25	9,771.84	
HGA	Virginia's House	H2016/T1020	151.46	4.41	155.87	9,659.52	
HGA	Walker	H2016/T1020	185.66	5.39	191.05	11,793.60	
HGA	WF	H2016/T1020	177.99	5.39	183.38	11,793.60	
Home Life	Residential	H2016/T1020	213.00	4.32	217.32	2,885.66	
JBC	Residential	H2016/T1020	56.12/67.21/83.34/98.46	3.08	59.20/70.29/86.42/101.54	5,616.00	
JBC	CLS	H2015	4.71	0.12	4.83	-	
Kellys Kare	Residential	H2016/T1020	71.15/82.24/98.35/113.49	1.52	72.67/83.76/99.87/115.01	2,781.00	
Kellys Kare	CLS	H2016	3.60	0.14	3.74	-	
Kellys Kare CLS	Community Life Skills	H2015	3.60	0.14	3.74	6,781.32	
Lydia	Residential	H2016/T1020	71.45/82.54/98.67/113.79	3.08	74.53/85.62/101.75/116.87	3,369.60	
MOKA	Skill Building	H2014	3.37 / 6.72	0.14	3.51/6.86	13,478.40	
MOKA	CLS	H2015	1.94/2.45/3.37/4.71/6.72	0.14	2.08/2.59/3.51/4.85/6.86	2,808.00	
MOKA	Out of Home Pre-Vocational	T2015	3.37	0.14	3.51	-	
MOKA	Out of Home Pre-Vocational, hourly	T2015	13.48	0.56	14.04	-	
MOKA	Supported Employment	H2023	6.71	0.14	6.85	-	
MOKA	Beachwood Dunes	H2016/T1020	174.00	5.49	179.49	10,019.25	
MOKA	Benston	H2016/T1020	201.72	5.49	207.21	10,019.25	
MOKA	Brookmere	H2016/T1020	213.91	5.49	219.40	12,023.10	
MOKA	Crystal Lake	H2016/T1020	168.44	5.49	174.93	12,023.10	
MOKA	Forest Trails	H2016/T1020	277.69	5.49	283.18	8,015.40	
MOKA	Harbor Pines	H2016/T1020	226.36	5.49	231.85	12,023.10	
MOKA	Oxford Circle	H2016/T1020	355.00	5.49	360.49	6,011.55	
MOKA	Skyline	H2016/T1020	365.67	5.49	371.16	8,015.40	
MOKA	Slocum	H2016/T1020	253.03	5.49	258.52	12,023.10	
MOKA	Sophia	H2016/T1020	180.86	2.10	182.96	2,302.56	
MOKA	Terra Nova	H2016/T1020	217.93	5.49	223.42	6,011.55	
Overcoming Barriers	CLS	H2015	1.98/2.47/4.71	0.12	2.10/2.59/4.83	1,684.80	
Pioneer Resources	PLUS	H2014	2.58/4.23	0.04	2.62/4.27	2,910.02	
Pioneer Resources	PLUS 2	H2015	4.23/7.88	0.11	4.34/7.99	10,777.63	
Pioneer Resources	Out of Home Pre-Vocational, hourly	T2015	10.32	0.44	10.76	-	
Pioneer Resources	Broadway	H2016/T1020	201.88	5.25	207.13	11,465.25	
Pioneer Resources	Lawrence	H2016/T1020	210.00	5.19	215.19	11,353.54	

Pioneer Resources	Marcoux			261.67	4.62	266.29	6,730.56
Pioneer Resources	Parkside			218.11	5.37	223.48	11,740.53
Pioneer Resources	Riverwood			218.09	5.29	223.38	11,554.47
Pioneer Resources	Ruddiman			215.46	4.96	220.42	10,854.82
Pioneer Resources	Sheridan			206.58	4.96	211.54	10,829.47
Pioneer Resources	Day Camp			11.71	11.71	1,439.64	1,439.64
PNA LTD homecare	DECLINED						
Pioneer Resources	Supported Employment			1.29	0.21	1.50	1,844.24
Pioneer Resources	Skill Building			3.75/4.50/6.25/7.00	0.54	4.29/5.04/6.79/7.54	36.99
Preferred Employment & Living	CLS			1.92/2.42/4.71	0.54	2.46/2.96/5.25	969.71
Preferred Employment & Living	Supported Employment			2.44/4.71/7.50	0.54	2.98/5.25/8.04	46.98
Preferred Employment & Living	Respite			1.90/2.40/4.61/6.58/7.92/9.88/11.76	0.54	2.44/2.94/5.15/7.12/8.46/10.42/12.30	127.58
Rocking Horse	Residential			44.48/55.57/71.70/86.82	1.60	46.08/57.17/73.3/88.42	2,918.82
Samaritas	Brooks			182.62	5.57	188.19	12,208.32
Samaritas	Ducey			178.96	4.91	183.87	10,747.08
Samaritas	Hansen			148.12	4.84	152.96	7,073.46
Samaritas	Horton (WoodrIDGE)			204.53	5.92	210.45	6,479.46
Samaritas	Marabeach (McIntyre)			187.54	5.91	193.45	6,479.46
Turning Leaf	Eastwood Village			145.00	4.89	149.89	15,373.15
Turning Leaf	SIL-High Intensity			166.25	5.73	171.98	6,714.77
Turning Leaf	SIL-Level II (12 hour staffing)			84.00	5.73	89.73	3,508.59
Turning Leaf	SIL-Level I (24 hour staffing)			145.00	5.73	150.73	5,413.89
Turning Leaf	CLS			4.46/5.06	0.14	4.60/5.20	-
Turning Leaf	Cedar			285.90	5.73	291.63	2,091.45
Turning Leaf	Cypress			285.90	5.73	291.63	2,091.45
Turning Leaf	Dogwood			285.90	5.73	291.63	2,091.45
Turning Leaf	Eastwood I			185.33	4.89	190.22	10,709.10
Turning Leaf	Eastwood II			185.33	4.89	190.22	10,709.10
Turning Leaf	Elm			285.90	5.73	291.63	2,091.45
Turning Leaf	Maple			312.90	5.73	318.63	4,182.90
Turning Leaf	Northridge			185.33	4.89	190.22	8,924.25
Turning Leaf	Poplar			312.90	5.73	318.63	2,091.45
Turning Leaf	Redwood			312.90	5.73	318.63	2,091.45
Turning Leaf	Silver Maple			216.00	4.89	220.89	1,784.85
Turning Leaf	Spruce			312.90	5.73	318.63	2,091.45
Westshore Medical Personnel	CLS-Aide, LPN or RN			6.79/7.99	0.14	6.93/8.13	-
Westshore Medical Personnel	Respite			4.30/6.79/7.99	0.14	4.44/6.93/8.13	96.32

have not used this in the past year

have not used this in the past year

518,294.59