

HEALTHWEST
FULL BOARD MINUTES

November 22, 2024

8:00 a.m.

**376 E. Apple Ave.
Muskegon, MI 49442**

CALL TO ORDER

The meeting of the Full Board was called to order by Chair Thomas at 8:00 a.m.

ROLL CALL

Members Present: Janet Thomas, Janice Hilleary, Jeff Fortenbacher, John Weerstra, Kim Cyr, Marcia Hovey-Wright, Thomas Hardy

Members Online: Mary Vazquez

Members Absent: Charles Nash, Cheryl Natte, Tamara Madison, Remington Sprague, M.D.

Others Present: Rich Francisco, Holly Brink, Gina Maniaci, Kristi Chittenden, Amber Berndt, Christy LaDronka, Brandy Carlson, Suzanne Beckeman, Gary Ridley, Mickey Wallace, Linda Wagner, Gordon Peterman, Brittani Duff, Jackie Farrar, Lauren Thomas, Stephanie Baskin, Melina Barrett, Tasha Kuklewski

Guests Present: Stephanie VanDerKooi, Pete Mosher

MINUTES

HWB 24-B - It was moved by Mr. Hardy, seconded by Ms. Hilleary, to approve the minutes of the October 25, 2024 Full Board meeting as written.

MOTION CARRIED

COMMITTEE REPORTS

Finance Committee

HWB 18-F - It was moved by Ms. Thomas, seconded by Mr. Hardy, to approve expenditures for the month of September 2024, in the total amount of \$11,319,509.91.

MOTION CARRIED

HWB 19-F - It was moved by Ms. Thomas, seconded by Mr. Hardy, to approve expenditures for the month of September 2024, in the total amount of \$11,319,509.91.

MOTION CARRIED

HWB 20-F - It was moved by Mr. Hardy, seconded by Ms. Thomas, to authorize the HealthWest Executive Director to sign a contract with Enriched Living LLC, effective December 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

HWB 21-F - It was moved by Mr. Hardy, seconded by Commissioner Hovey-Wright, to authorize a 3% COLA increase for the HealthWest Executive Director, effective the first full pay in October 2024.

MOTION CARRIED

HWB 22-F - It was moved by Commissioner Hovey-Wright, seconded by Ms. Thomas, to authorize the HealthWest Executive Director to sign a contract with Walloon Lake Recovery Lodge, LLC. Dba Bear River Health for SUD treatment services effective December 1, 2024, through September 30, 2025. The funding is within the approved SUD budget of \$7,035,144.00.

MOTION CARRIED

HWB 23-F - It was moved by Mr. Hardy, seconded by Commissioner Hovey-Wright, to approve the HealthWest Executive Director to sign a contract with Alternative Choices, LLC. For the period of December 1, 2024, through September 30, 2025, to provide skill building services to eligible HealthWest consumers. The funding is within the approved Outpatients Services budget of \$4,711,620.00.

MOTION CARRIED

ITEMS FOR CONSIDERATION

HWB 25-B – It was moved by Mr. Hardy, second by Mr. Weerstra, to approve the above proposed 2025 Meeting Schedule of the HealthWest Board of Directors for the 2025 calendar year.

MOTION CARRIED

HWB 26-B – It was moved by Commissioner Hovey-Wright, second by Ms. Hilleary, to approve the HealthWest Executive Director to sign the FY 2025 contract between HealthWest and the Lakeshore Regional Entity effective October 1, 2024, through September 30, 2025, to provide the following services: Medicaid, Healthy Michigan, Substance Use Disorder, State Disability Assistance, and Public Act 2.

OLD BUSINESS

There was no old business.

NEW BUSINESS

There was no new business.

COMMUNICATION

There was no communication.

DIRECTOR'S COMMENTS

Mr. Francisco, Executive Director, presented his Formal Director's report.

Director's Update

MDHHS Updates:

- MDHHS contract with LRE: Per the LRE Board of Directors 11/20/2024 – The region is going to maintain their status of having signed the contract MDHHS with the alternative language on Waskul, CCBHC and the ISF (Internal Service Fund). There are still five CMHSPs doing the same. At this point, the group of five are staying the course and waiting on MDHHS to respond.
- I requested a meeting with MDHHS and Jackie Sproat from the contracts division has connected me with the CSU (Crisis Stabilization Unit) experts at the State to discuss CSU programming. I am following up on this project and have started establishing contacts with our lobbyists (Bill Zaagman, Trinity Health, MDHHS and Network 180 staff). The goal is to develop a "white paper" to present to the legislative delegation in January 2025. Christy LaDronka, Gary Ridley, and I will be crafting the paper, in the hopes of getting a proposal to appropriate funding for a CSU in Muskegon. I have already met with Bill Zaagman and invited Mark Eisenbarth as well. Christy and I have also connected with Carrie Mull, from Trinity Health. Having N180's experience in CSU as the pilot in our region, I am hoping to do the same for Muskegon.

Lakeshore Regional Entity updates:

- CMHSPs Spending Plans: All CMHSPs have sent in their Final Spending Plans, and three out of the five CMHSPs are forecasting deficits. HW is forecasting a small surplus and West Michigan submitted a balanced budget.
- Risk Management Strategy: The LRE board approved the Risk Management Strategy to be submitted to MDHHS – I made the case in our CEO meeting that as part of the strategy, HW does not want to have our FY24 (to be paid in FY25) PBIP (Performance Incentive Bonus) used to pay for the deficit for FY25, and that this should be paid out to the CMHs. Eventually all CMHSPs agreed to do the same. We all agreed that it is up to the CMHSPs to do what they think is best for the PBIP as it becomes local dollars.
- LRE CMHSP contracts: After what seems like months of reviews, the LRE and CMHSP contract is finally at a point where the LRE approved the CEO to send the contract to the CMHSPs for signature at the LRE board meeting. We now have consensus that all five CMHSPs agree with the contract and will work towards resolving any operational issues. Moving forward, this could be managed via the LRE policies and other operational guidelines. Every CMH has had the opportunity to provide feedback. Our corporate counsel provided feedback first. However, it took time

for other CMHSPs to complete their reviews and several meetings going back and forth. I am going to request the HW board permission to sign the FY25 LRE contract.

CMH level:

- HW Wage study is progressing along. Amy Cell, our consultant, is now meeting with various staff for initial data and findings review of the Market comparison. I did have a concern with one of the data points and I will be asking them about the number of steps in the new structure. We had requested HW to align with the county step structure of eight steps, but they mentioned six steps in the draft structure. The timeline they presented is to complete the report, review, and feedback by Friday 12/6. They plan to have the final report completed by 12/13 with the hopes of a board presentation for Friday 12/20.
- Samaritas Update: I gave an update at the Finance Committee that we are down to our top two providers. We have asked these providers to do a walk-through of the five homes in Muskegon, and to submit their final rates by today. HW hopes to make a final decision by Thanksgiving.

AUDIENCE PARTICIPATION

Mr. Pete Mosher spoke on "Hiking for Homeless," and the need for support here in Muskegon County.

ADJOURNMENT

There being no further business to come before the board, the meeting adjourned at 8:36 a.m.

Respectfully,



Janet Thomas
Board Chair

/hb



TO: HealthWest Board Members

FROM: Janet Thomas, Board Chair, via Rich Francisco, Executive Director

SUBJECT: Full Board Meeting
November 22, 2024
376 E. Apple Ave., Muskegon, MI 49442
<https://healthwest.zoom.us/j/92330401570?pwd=TFNHMWhnQmF5NVYybWRQVG54Tk1GZz09>
One tap mobile: (309)205-3325, 92330401570# Passcode: 428623

AGENDA

- | | | |
|-----|---|-------------|
| 1) | Call to Order | Action |
| 2) | Approval of Agenda | Action |
| 3) | Approval of Minutes | |
| | A) Approval of the Full Board Minutes of October 25, 2024
(Attachment #1 – pg. 1-4) | Action |
| 4) | Public Comment (on an agenda item) | |
| 5) | Committee Reports | |
| | A) Finance Committee
(Attachment #2 – pg. 5-8) | Action |
| 6) | Items for Consideration | |
| | A) Authorization to Approve the HealthWest Board of Directors
2025 Meeting Schedule
(Attachment #3 – pg. 9) | Action |
| | B) Authorization to Approve Contract with the Lakeshore Regional Entity
(Attachment #4 – pg. 10) | Action |
| 7) | Old Business | |
| 8) | New Business | |
| 9) | Communication | |
| | A) Director's Report – Rich Francisco, Executive Director
(Attachment #5 – pg. 11-12) | Information |
| 10) | Public Comment | |
| 11) | Adjournment | Action |

HEALTHWEST
FULL BOARD MINUTES

October 25, 2024

8:00 a.m.

**376 E. Apple Ave.
Muskegon, MI 49442**

CALL TO ORDER

The meeting of the Full Board was called to order by Chair Thomas at 8:01 a.m.

ROLL CALL

Members Present: Janet Thomas, John Weerstra, Kim Cyr, Marcia Hovey-Wright, Thomas Hardy, Charles Nash, Remington Sprague, M.D., Tamara Madison

Members Online: Mary Vazquez

Members Absent: Cheryl Natte, Janice Hilleary, Jeff Fortenbacher

Others Present: Rich Francisco, Holly Brink, Gina Maniaci, Kristi Chittenden, Amber Berndt, Christy LaDronka, Brandy Carlson, Suzanne Beckeman, Calvin Davis, Michael Pyne, Jennifer Hoeker, Rachel Harden, Kelly Betts, Gary Ridley, Mickey Wallace, Linda Wagner, Gordon Peterman, Anissa Goodno, Danielle Bush, Brittani Duff, Jackie Farrar,

Guests Present: Kristen Wade, Matt Farrar

MINUTES

HWB 17-B - It was moved by Mr. Hardy, seconded by Dr. Sprague, to approve the minutes of the September 20, 2024 Full Board meeting as written.

MOTION CARRIED

COMMITTEE REPORTS

Program Personnel Committee

HWB 1-P - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the minutes of the August 9, 2024, meeting as written.

MOTION CARRIED

HWB 2-P - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Policy and Procedure for Representative Payees, effective November 1, 2024

MOTION CARRIED

HWB 3-P - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Policy and Procedure for Community Relations, effective November 1, 2024

MOTION CARRIED

HWB 4-P - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Policy and Procedure for Trauma Informed Care, effective November 1, 2024

MOTION CARRIED

HWB 5-P - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Policy for Board Governance, effective November 1, 2024

MOTION CARRIED

Recipient Rights Committee

HWB 6-R - It was moved by Mr. Weerstra, seconded by Ms. Madison, to approve the minutes of the August 9, 2024, meeting as written.

MOTION CARRIED

HWB 7-R - It was moved by Mr. Weerstra, seconded by Ms. Natte, to approve the Recipient Rights Reports for August 2024 / September 2024.

MOTION CARRIED

Finance Committee

HWB 8-F - It was moved by Mr. Hardy, seconded by Dr. Sprague, to approve expenditures for the month of August 2024, in the total amount of \$10,077,522.27.

MOTION CARRIED

HWB 9-F - It was moved by Mr. Hardy, seconded by Dr. Sprague to authorize the HealthWest Board of Directors to approve the above landlords for the HUD Grant funding for Fiscal Year 2024, at a cost not to exceed the HUD approved dollars of \$333,453 and approve Brandon Basking to sign the MSHDDA Agreement.

MOTION CARRIED

HWB 10-F - It was moved by Mr. Hardy, seconded by Ms. Thomas, to authorize acceptance of the attached grants and of the requirements within for a total of \$6,360,960 for Fiscal Year 2025.

MOTION CARRIED

HWB 11-F - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Executive Director to sign a contract with Amani, LLC, effective November 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

HWB 12-F - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Executive Director to sign a contract with Better Living AFC, LLC, effective November 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

HWB 13-F - It was moved by Dr. Sprague, seconded by Mr. Hardy, to approve the HealthWest Executive Director to sign a contract with Delight Care, LLC, effective November 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

HWB 14-F - It was moved by Mr. Hardy, seconded by Ms. Thomas, to approve the HealthWest Executive Director to sign a contract with Dignified Care, LLC, effective November 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

HWB 15-F - It was moved by Mr. Hardy, seconded by Dr. Sprague, to approve the HealthWest Executive Director to sign a contract with Ivy Lande Residence, effective November 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

HWB 16-F - It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the HealthWest Executive Director to sign a contract with Zawadi USA LLC, effective November 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

ITEMS FOR CONSIDERATION

There was no items for consideration.

OLD BUSINESS

There was no old business.

NEW BUSINESS

There was no new business.

COMMUNICATION

Rachel Harden, Veteran's System Navigator, presented Veteran Resource Deployment Stand Down.

DIRECTOR'S COMMENTS

Mr. Francisco, Executive Director, presented his Formal Director's report.

Director's Update

MDHHS Updates:

- CMS has extended our current Waiver agreements with CMS and is applicable until the end of December. It was a 90-day extension allowing CMS to review the changes that MDHHS has included in the waiver. We continue to keep an eye on this because it impacts HW. One area this impact is that the current waiver still references the CAFAS as the official assessment for children served, therefore we must keep using this assessment on top of MichiCANS assessment for the kids we serve during the extension period.
- The LRE continued to receive payments for Medicaid even though they signed the contract with alternative languages to certain sections of the contract related to the Waskul case and the ISF savings percentage amount.

Lakeshore Regional Entity updates:

- **FY25 LRE Contracts** At the last LRE board work session October 23, Bob Sheehan, attended the meeting to talk about a general framework for capitation and discussed the

issue of risk which has been a topic of contention in the contract negotiations with the CMHSPs. Sheehan presented that in a Capitation model, CMH's do bear a risk if they also could have UM at their respective shops. All CMHSPs in our region have UM departments. The LRE should explore a model that is a shared risk model and not just at the LRE or just at the CMH. At the LRE board meeting, the LRE proposed another extension to the contract for another 45 days.

- **CMHSPs Spending Plans:** All CMHSPs will be submitting updated spending plans to the LRE by November 14th since the LRE did get FY25 revenues. The region overall got an increase in revenue for the coming year.

CMH level:

- HW attended the Sequential Intercept Mapping/CIT (Crises Intervention Team) with a lot of different agencies in Muskegon. The agencies that participated were the various police departments, the Sheriff's office, the Jail, the various courts from Public Defender, to prosecutors, District Court, Circuit Court, and other provider agencies such as City of Muskegon, Muskegon Family Care, Trinity Health, and the Rescue Mission. The goal was to continue to strategize direction for the continuity and sustainability of the CIT program and address issues in the community that relates to providing Mental Health care and Substance use treatment at various stages of law enforcement interceptions.
- Wage Study is moving right along with Amy Cell continuing to review jobs descriptions at HW. There have been a lot of job descriptions updated. Amy Cell has also met with various leaders at CMH: directors, managers and supervisors to ask additional questions on roles. Amy Cell will continue to work on benchmarking positions next. Their goal is still to have the draft done by December/January.
- HW is continuing to work on expanding the CRU to a twelve bed. We do have space in mind and are working to finalize an agreement that would be cost neutral for HW to move into and at the same time expand bed capacity so we can serve more individuals.

AUDIENCE PARTICIPATION

There was no audience participation.

ADJOURNMENT

There being no further business to come before the board, the meeting adjourned at 8:35 a.m.

Respectfully,

Janet Thomas
Board Chair
/hb

***PRELIMINARY MINUTES
To be approved at the Full Board Meeting of
November 22, 2024***

HEALTHWEST**FINANCE COMMITTEE REPORT TO THE BOARD****via Jeff Fortenbacher, Committee Chair**

1. The Finance Committee met on November 15, 2024
- *2. It was recommended, and I move to approve the minutes of the October 18, 2024, meeting as written.
- * 3. It was recommended, and I move to approve expenditures for the month of September 2024, in the total amount of \$11,319,509.91.
- * 4. It was recommended, and I move to approve the HealthWest Executive Director to sign a contract with Enriched Living LLC, effective December 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.
- * 5. It was recommended, and I move to approve a 3% COLA increase for the HealthWest Executive Director, effective the first full pay in October 2024.
- * 6. It was recommended, and I move to approve the HealthWest Executive Director to sign a contract with Walloon Lake Recovery Lodge, LLC. Dba Bear River Health for SUD treatment services effective December 1, 2024, through September 30, 2025. The funding is within the approved SUD budget of \$7,035,144.00.
- * 7. It was recommended, and I move to approve the HealthWest Executive Director to sign a contract with Alternative Choices, LLC. For the period of December 1, 2024, through September 30, 2025 to provide skill building services to eligible HealthWest consumers. The funding is within the approved Outpatients Services budget of \$4, 711, 620.00.

/hb

HEALTHWEST

FINANCE COMMITTEE MEETING MINUTES

November 15, 2024

8:00 a.m.

CALL TO ORDER

The regular meeting of the Finance Committee was called to order by Committee Chair Fortenbacher at 8:01a.m.

ROLL CALL

Committee Members Present: Jeff Fortenbacher, Janet Thomas, Thomas Hardy, John M. Weerstra, Commissioner Charles Nash, Commissioner Marcia Hovey-Wright

Committee Members Absent: Remington Sprague, M.D.

Also Present: Rich Francisco, Holly Brink, Gina Maniaci, Brandy Carlson, Melina Barrett, Kristi Chittenden, Jennifer Stewart, Linda Wagner, Amber Berndt, Gordon Peterman, Mickey Wallace, Gary Ridley

Guests Present: Angela Gasiewski, Carson Lehigh

ITEMS FOR CONSIDERATION

A. Approval of Minutes

It was moved by Mr. Hardy, seconded by Mr. Weerstra, to approve the minutes of the October 18, 2024, meeting as written.

MOTION CARRIED

B. Approval of Expenditures for September 2024

It was moved by Ms. Thomas, seconded by Mr. Hardy, to approve expenditures for the month of September 2024, in the total amount of \$11,319,509.91.

MOTION CARRIED

C. Monthly Report from the Chief Financial Officer

Ms. Carlson, Chief Financial Officer, presented the September report, noting an overall cash balance of \$8,237,686.27 as of September 30, 2024.

D. Finance Update Memorandum

Ms. Carlson, Chief Financial Officer, presented the Finance Update Memorandum for the Board review.

E. Authorization to Approve Contract with Adult Foster Care (AFC)

It was moved by Mr. Hardy, seconded by Ms. Thomas, to authorize the HealthWest Executive Director to sign a contract with Enriched Living LLC, effective December 1, 2024, through September 30, 2025, to provide specialized residential services to eligible HealthWest consumers. The funding is within the HealthWest AFC Specialized Residential Budget of \$19,405,100.00.

MOTION CARRIED

F. Authorization to Approve 3% Salary Increase

It was moved by Mr. Hardy, seconded by Commissioner Hovey-Wright, to authorize a 3% COLA increase for the HealthWest Executive Director, effective the first full pay in October 2024.

MOTION CARRIED

G. Authorization to Approve Contract with Bear River Health

It was moved by Commissioner Hovey-Wright, seconded by Ms. Thomas, to authorize the HealthWest Executive Director to sign a contract with Walloon Lake Recovery Lodge, LLC. Dba Bear River Health for SUD treatment services effective December 1, 2024, through September 30, 2025. The funding is within the approved SUD budget of \$7,035,144.00.

MOTION CARRIED

H. Authorization to Contract with Alternative Choices, LLC.

It was moved by Mr. Hardy, seconded by Commissioner Hovey-Wright, to approve the HealthWest Executive Director to sign a contract with Alternative Choices, LLC. For the period of December 1, 2024, through September 30, 2025 to provide skill building services to eligible HealthWest consumers. The funding is within the approved Outpatients Services budget of \$4, 711, 620.00.

MOTION CARRIED

OLD BUSINESS

There was no old business.

NEW BUSINESS

There was no new business.

COMMUNICATIONS

There was no communication.

DIRECTOR'S COMMENTS

Rich Francisco, Executive Director HW:

- CMHSP contract with the LRE is getting closer to being finalized. Currently, 4 out of the 5 CMHSPs have reviewed and don't believe there is anything in the contract that would prevent them from signing. Network 180 still has a couple of items that they would like the LRE to address.
- The LRE is again working on the RMS (Risk Management Strategy) plan to be submitted to MDHHS for FY25. So far only 2 CMHSPs (this does include HW) have sent updated spending plans for FY25. The deadline is today 11/15 for the other CMHSPs. LRE presented a projection for FY25 and based on this projection all except HW are projecting a deficit. HW projects a surplus. However, the total regional deficit for FY25 is estimated to be about 10.6 million. This could change after all spending plans are submitted and final. The LRE still must send the RMS plan to MDHHS to explain how this deficit will be covered. I have voiced my opinion in the CEO Ops meeting with the other CEOs this past Wednesday, stating that HW would not want to use PBIP (Performance Bonus Incentive Payments) to cover the deficit in FY25. The LRE has some PBIP savings from previous years and HW is fine with using that. However, any payments for PBIP for FY25 should be paid out to the CMHSPs. The rationale is that PBIP once paid to the CMHSP becomes local dollars and the CMHSP can then keep that as savings.
- Samaritas update: HealthWest has completed the reviews of the proposals from various providers. We have notified the top two providers and have asked the providers to do a walk through with the home. Samaritas will be available in the next week to schedule these walk-throughs. We have also asked the top two responders to come back with their final rates after the walk-through. The goal is for HW to have those in by next week and hopefully decide before thanksgiving.
- Wage Study: HealthWest is at a point in the wage study where Amy Cell, our consultant, is ready to meet to present the preliminary data findings from data gathered and begin discussion to compare and evaluate data.

AUDIENCE PARTICIPATION

There was no audience participation.

ADJOURNMENT

There being no further business to come before the committee, the meeting adjourned at 8:43a.m.

Respectfully,

Jeff Fortenbacher
Committee Chair

/hb

**PRELIMINARY MINUTES
To be approved at the Finance Meeting on
December 13, 2024**

REQUEST FOR HEALTHWEST CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED	NON-BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Administration	REQUEST DATE November 22, 2024		REQUESTOR SIGNATURE Rich Francisco, Executive Director
<u>SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)</u>			
Approval of the 2025 HealthWest Board of Muskegon County Meeting Schedule is being requested. Meetings will be held as follows:			
<u>Program/Personnel Committee</u>	<u>Recipient Rights Committee</u>	<u>Finance Committee</u>	<u>Full Board</u>
**	**	January 10, 2025*	January 24, 2025
February 14, 2025	February 14, 2025	February 21, 2025	February 28, 2025
**	**	March 21, 2025	March 28, 2025
April 4, 2025*	April 4, 2025*	April 18, 2025	April 25, 2025 ***
**	**	May 16, 2025	May 30, 2025 *
June 13, 2025	June 13, 2025	June 20, 2025	June 27, 2025
**	**	July 18, 2025	July 25, 2025
August 8, 2025	August 8, 2025	August 15, 2025	August 22, 2025
**	**	September 12, 2025*	September 19, 2025*
October 10, 2025	October 10, 2025	October 17, 2025	October 24, 2025
**	**	November 14, 2025*	November 21, 2025*
December 5, 2025 *	December 5, 2025 *	December 12, 2025 *	December 19, 2025*
<p>*Due to holiday or event</p> <p>** Only meets even numbered months</p> <p>*** Annual Meeting</p>			
<u>SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)</u>			
I move to approve the above proposed 2025 Meeting Schedule of the HealthWest Board of Directors for the 2025 calendar year.			
COMMITTEE DATE November 22, 2024	COMMITTEE APPROVAL _____ Yes _____ No _____ Other		
BOARD DATE November 22, 2024	BOARD APPROVAL _____ Yes _____ No _____ Other		

REQUEST FOR HEALTHWEST BOARD CONSIDERATION AND AUTHORIZATION

COMMITTEE Full Board	BUDGETED X	NON-BUDGETED	PARTIALLY BUDGETED
REQUESTING DIVISION Administration	REQUEST DATE November 22, 2024	REQUESTOR SIGNATURE Brandy Carlson, CFO	
<u>SUMMARY OF REQUEST (GENERAL DESCRIPTION, FINANCING, OTHER OPERATIONAL IMPACT, POSSIBLE ALTERNATIVES)</u>			
<p>Authorization is requested to approve signing the FY 2025 contract between HealthWest and the Lakeshore Regional Entity for the following services, effective October 1, 2024, through September 30, 2025.</p> <ul style="list-style-type: none"> • Medicaid Services • Healthy Michigan Plan Services • Substance Use Disorder Grants • State Disability Assistance • Public Act 2 Funds 			
<u>SUGGESTED MOTION (STATE EXACTLY AS IT SHOULD APPEAR IN THE MINUTES)</u>			
<p>I move to authorize the HealthWest Executive Director to sign the FY 2025 contract between HealthWest and the Lakeshore Regional Entity effective October 1, 2024, through September 30, 2025, to provide the following services: Medicaid, Healthy Michigan, Substance Use Disorder, State Disability Assistance, and Public Act 2.</p>			
COMMITTEE DATE	COMMITTEE APPROVAL		
	_____ Yes _____ No _____ Other		
BOARD DATE	BOARD APPROVAL		
November 22, 2024	_____ Yes _____ No _____ Other		



MEMORANDUM

Date: November 22, 2024

To: HealthWest Board of Directors

CC: Mark Eisenbarth, Muskegon County Administrator
Matt Farrar, Muskegon County Deputy Administrator
Angie Gasiewski, Muskegon County Finance Director

From: Rich Francisco, Executive Director

Subject: **Director's Update**

MDHHS Updates:

- MDHHS contract with LRE: Per the LRE Board of Directors 11/20/2024 – The region is going to maintain their status of having signed the contract MDHHS with the alternative language on Waskul, CCBHC and the ISF (Internal Service Fund). There are still five CMHSPs doing the same. At this point, the group of five are staying the course and waiting on MDHHS to respond.
- I requested a meeting with MDHHS and Jackie Sproat from the contracts division has connected me with the CSU (Crisis Stabilization Unit) experts at the State to discuss CSU programming. I am following up on this project and have started establishing contacts with our lobbyists (Bill Zaagman, Trinity Health, MDHHS and Network 180 staff). The goal is to develop a “white paper” to present to the legislative delegation in January 2025. Christy LaDronka, Gary Ridley, and I will be crafting the paper, in the hopes of getting a proposal to appropriate funding for a CSU in Muskegon. I have already met with Bill Zaagman and invited Mark Eisenbarth as well. Christy and I have also connected with Carrie Mull, from Trinity Health. Having N180's experience in CSU as the pilot in our region, I am hoping to do the same for Muskegon.

Lakeshore Regional Entity updates:

- CMHSPs Spending Plans: All CMHSPs have sent in their Final Spending Plans, and three out of the five CMHSPs are forecasting deficits. HW is forecasting a small surplus and West Michigan submitted a balanced budget.
- Risk Management Strategy: The LRE board approved the Risk Management Strategy to be submitted to MDHHS – I made the case in our CEO meeting that as part of the strategy, HW does not want to have our FY24 (to be paid in FY25) PBIP (Performance

Incentive Bonus) used to pay for the deficit for FY25, and that this should be paid out to the CMHs. Eventually all CMHSPs agreed to do the same. We all agreed that it is up to the CMHSPs to do what they think is best for the PBIP as it becomes local dollars.

- LRE CMHSP contracts: After what seems like months of reviews, the LRE and CMHSP contract is finally at a point where the LRE approved the CEO to send the contract to the CMHSPs for signature at the LRE board meeting. We now have consensus that all five CMHSPs agree with the contract and will work towards resolving any operational issues. Moving forward, this could be managed via the LRE policies and other operational guidelines. Every CMH has had the opportunity to provide feedback. Our corporate counsel provided feedback first. However, it took time for other CMHSPs to complete their reviews and several meetings going back and forth. I am going to request the HW board permission to sign the FY25 LRE contract.

CMH level:

- HW Wage study is progressing along. Amy Cell, our consultant, is now meeting with various staff for initial data and findings review of the Market comparison. I did have a concern with one of the data points and I will be asking them about the number of steps in the new structure. We had requested HW to align with the county step structure of eight steps, but they mentioned six steps in the draft structure. The timeline they presented is to complete the report, review, and feedback by Friday 12/6. They plan to have the final report completed by 12/13 with the hopes of a board presentation for Friday 12/20.
- Samaritas Update: I gave an update at the Finance Committee that we are down to our top two providers. We have asked these providers to do a walk-through of the five homes in Muskegon, and to submit their final rates by today. HW hopes to make a final decision by Thanksgiving.